

# EARNINGS RELEASE 1Q26

## CONFERENCE CALL

**May 13, 2026**

2:00 p.m. (Brasília Time)

1:00 p.m. (EST)



## 1Q26 Earnings Release

WDC reports **operating cash flow generation of R\$66.9 million (+44.0% vs. 4Q25)**, with EBITDA / OCF conversion of 115.8%, maintaining a solid capital structure with leverage at **1.8x** (Adjusted Net Debt/EBITDA LTM) and a robust **cash position of R\$271.0 million (+57.6% vs. 4Q25)**

Ilhéus, May 12, 2026 - Livetech da Bahia Indústria e Comércio S.A. (B3: WDCN3) ("Company" or "WDC Networks"), a company operating in the Telecommunications and Technology segments, founded in 2003 and a pioneer in marketing Technology as a Service (TaaS), today reports its results for the first quarter of 2026 (1Q26). The Company's interim financial information for the period ended March 31, 2026 comprises individual and consolidated interim accounting information prepared in accordance with NBC TG 21 - Interim Statement, approved by the Federal Accounting Council and IAS 34 - Interim Financial Reporting, issued by the International Accounting Standards Board (IASB), and presented in accordance with the standards issued by the Brazilian Securities and Exchange Commission, applicable to the preparation of the Quarterly Information (ITR).

### HIGHLIGHTS | 1Q26 (consolidated)



## Summary of Consolidated Results and Financial Indicators

Highlights (In R\$ million, except when indicated)	1Q26	4Q25	Δ %
<b>Consolidated Financial Income</b>			
Net Revenue	191.5	213.5	-10.3%
Adjusted Gross Income	55.0	62.9	-12.6%
<i>Adjusted Gross Margin (% Net Revenue)</i>	28.7%	29.5%	-0.8 p.p.
Adjusted EBITDA	57.7	55.5	4.0%
<i>Adjusted EBITDA Margin (% Net Revenue)</i>	30.2%	26.0%	4.1 p.p.
Adjusted Net Income	7.0	17.0	-59.1%
<i>Adjusted Net Margin (% Net Revenue)</i>	3.6%	8.0%	-4.3 p.p.
<b>Main Financial Indicators</b>			
Deferred Revenue Backlog	435.4	475.9	-8.5%
Investment in Property, Plant and Equipment for Lease (CAPEX TaaS)	14.5	13.6	6.8%
Net Debt / Adjusted LTM EBITDA (x)	1.8	1.7	2.8%
<b>Main Operating Indicators</b>			
% Produced Internally (% Total Sales)	29%	48%	-19.6 p.p.
New TaaS Agreements' (sic) Term (average in months)	39	39	-2.1%
Quantity of New TaaS Agreements	117	143	-18.2%
New TaaS Agreements' Value (average R\$ thousand/agreement)	251.4	206.6	21.7%

## Message from Management

The first quarter of 2026 marked a significant inflection point in the financial quality of WDC Networks. In a still challenging macroeconomic environment, the Company prioritized discipline in capital allocation, strengthening the balance sheet, and generating structural cash flow, decisions that are consistently reflected in this quarter's results.

It is important to contextualize that this quarter's performance is due to the strategic repositioning conducted throughout the second half of 2025, which significantly altered the Company's business mix, as well as its new commercial policy. The greater participation of reseller operations in relation to TaaS modalities implies distinct dynamics of revenue recognition, margin composition, cash cycle, and capital consumption.

## Cash Generation, Working Capital, and Return to Unadjusted Profit

The most significant result of the quarter was the operational cash generation of R\$ 66.9 million, a 44.0% increase compared to 4Q25, with EBITDA conversion to cash of 115.8%. This performance reflects the materialization of actions implemented over the last four quarters in working capital management.

We highlight the return to net income of R\$7.0 million in 1Q26, without extraordinary adjustments, reflecting the Company's greater operational, financial, and commercial consistency, as well as the maintenance of a disciplined and sustainable strategic direction. Also noteworthy is the reduction in delinquent accounts, resulting from the adoption of more rigorous credit granting policies, increased net recovery, and greater selectivity in the origination of new contracts.

In terms of inventory turnover, the Company's financial cycle returned to levels prior to 2023, with a reduction in the average inventory holding period and greater alignment between purchases and effective demand. These advancements are structural in nature and should sustain cash generation in the coming periods, regardless of the level of commercial activity, representing a consistent agenda for maximizing and better allocating the Company's resources.

The observed decrease in sales volume in the quarter largely stems from a deliberate decision by the Company. In a more challenging and selective macroeconomic environment, we opted to raise the criteria for capital allocation, credit, and pricing, especially in the TaaS (Tax as a Service) model. Although this stance reduces the volume of new originations in the short term, it contributes to a consistent improvement in portfolio quality, predictability of receivables, and efficiency of capital employed.

The repositioning of TaaS represents a medium- and long-term strategic decision, aligned with the pursuit of operations with lower capital intensity, shorter return cycles, and greater operational and financial predictability. In this context, the Company prioritizes growth with discipline, profitability, and greater structural resilience.

The global environment remained marked by greater volatility and macroeconomic uncertainty throughout the quarter, impacting the pace of client decision-making and contributing to occasional project postponements. Even so, we believe that the positioning adopted by the Company reinforces a more sustainable and consistent foundation for future growth.

## Return on Invested Capital and Capex Allocation

ROIC reached 8.3% in the quarter, maintaining a consistent recovery trajectory. To provide context, this indicator had fallen to 5.3% in 3Q25, pressured by increased delinquency and a longer cash cycle. The evolution to 8.3% represents a recovery of 300 basis points in two quarters.

We continue to operate below the cost of capital, which remains high in Brazil, requiring continuous adjustment. ROIC has become the main driver of the Company's decisions, objectively guiding capital allocation, growth rate, and project prioritization.

This evolution reflects three structural vectors. The first is the continuous improvement in working capital efficiency, with a reduction in the financial cycle and greater asset turnover. The second is the composition of the business mix, with a greater share of less capital-intensive operations. The third is the discipline in CAPEX allocation, with a significant reduction in investments in TaaS and prioritization of projects with better risk-adjusted returns.

Ahead, we continue to operate with ROIC as the central decision criterion. In an environment of more expensive capital and greater uncertainty, this implies maintaining discipline in origination, prioritizing operational efficiency, and improving the quality of allocation, with the expectation of continued improvement in the cash cycle and a gradual recovery in volumes over the next few quarters.

## Capital Structure and Liquidity

The Company's capital structure remains solid. We ended the quarter with leverage of 1.8x Net Debt/Adjusted LTM EBITDA and a robust cash balance of R\$ 271.0 million, in line with the previous quarter. This positioning ensures financial comfort, operational flexibility and full capacity to honor obligations for at least the next 12 months, even in more adverse scenarios, in addition to reflecting the maintenance of a solid and balanced capital structure.

In addition, the Company maintains a historically conservative stance in the management of its capital structure, with simple, transparent debt fully reflected as a financial liability, without distortions or off-balance sheet structures. This conservatism, combined with operational discipline, sustains a consistent deleveraging trajectory. The average cost of debt remains competitive, around CDI + 1.7% per year.

The issuance of Commercial Notes with Banco Bradesco, completed this quarter, reinforces the external perception of WDC's credit quality. Transactions of this nature, carried out under normal market conditions, serve as an objective indicator of creditors' confidence in the consistency of the Company's financial strategy.

## Structural Growth Drivers

WDC is positioned in segments with strong potential for structural growth in Brazil and Latin America, such as Data Center, Cybersecurity, Private Networks, and Retail Media. These markets are driven by clear and lasting trends, such as the expansion of digital infrastructure, the growth of e-commerce, the increase in regulatory security requirements, the adoption of private networks by companies, and the exponential advancement in the use of artificial intelligence, which significantly increases the demand for computing capacity, storage, and connectivity.

More importantly, these verticals have ceased to be a gamble and have become a relevant operational reality. They were structured and developed over the last three years and today already represent more than 50% of the Company's sales mix, reflecting a structural change in the business profile.

Throughout 2025, the Company consolidated this movement with the formation of specialized sales teams and dedicated channels for each of these verticals, with a logic distinct from the traditional distribution model. This investment is mature and should begin to translate more clearly into results in the medium term, being the main driver of revenue growth with margins and returns above the current portfolio average.

## Outlook

The current period of lower commercial activity reflects a combination of a more challenging macroeconomic environment, with higher capital costs, and a deliberately more selective approach to origination. In a scenario of high interest rates, greater global uncertainty, and events such as commodity price volatility and geopolitical tensions, we observe more cautious investment decisions from clients, while at the same time reinforcing our credit discipline, pricing, and capital allocation.

Our priorities for the coming quarters remain clear: to gradually resume commercial volume while maintaining discipline in origination; to continue expanding ROIC towards the cost of capital; to strengthen the cash position; and to accelerate the structural growth verticals, which already represent a significant portion of the business and should gain greater traction.

In addition, strong global demand for artificial intelligence infrastructure has generated supply chain constraints, especially in components such as memory, putting pressure on prices in the international market. In this context, we have adopted a tactical strategy of anticipating purchases, which may imply a temporary increase in working capital, but positions us more competitively in terms of cost and product availability.

We remain committed to creating long-term value, focusing on disciplined capital allocation, consistent execution, and risk-adjusted return-driven decisions.

**We thank our investors, partners, and employees for their trust.**

WDC Networks

**Economic-Financial Performance**

<b>CONSOLIDATED</b> (In R\$ million, except when indicated)	<b>1Q26</b>	<b>4Q25</b>	<b>Δ %</b>	<b>1Q25</b>	<b>Δ %</b>
<b>Backlog</b>	<b>435.4</b>	<b>733.6</b>	<b>-40.7%</b>	<b>475.9</b>	<b>-8.5%</b>
Sales of Products and Services	145.1	161.6	-10.2%	159.3	-8.9%
TaaS (VGV Leases)	29.4	79.4	-63.0%	29.5	-0.4%
<b>Total Sales</b>	<b>174.5</b>	<b>241.0</b>	<b>-27.6%</b>	<b>188.8</b>	<b>-7.6%</b>
Net Revenue by Products and Services	123.2	129.3	-4.7%	131.1	-6.0%
Net Revenue by TaaS	68.3	84.3	-18.9%	82.4	-17.2%
<b>Net Revenue</b>	<b>191.5</b>	<b>213.6</b>	<b>-10.3%</b>	<b>213.5</b>	<b>-10.3%</b>
Adj Resale Gross Profit	24.0	34.6	-30.6%	26.0	-7.7%
<i>Adj. Resale Gross Margin (% Net Revenue)</i>	<i>19.5%</i>	<i>26.7%</i>	<i>-7.2 p.p.</i>	<i>19.8%</i>	<i>-0.4 p.p.</i>
Adj TaaS Gross Profit	31.0	32.3	-4.1%	36.9	-16.1%
<i>Adj. TaaS Gross Margin (% Net Revenue)</i>	<i>45.4%</i>	<i>38.4%</i>	<i>7.0 p.p.</i>	<i>44.8%</i>	<i>0.6 p.p.</i>
<b>Adj. Gross Profit</b>	<b>55.0</b>	<b>66.9</b>	<b>-17.8%</b>	<b>62.9</b>	<b>-12.6%</b>
<i>Adj. Gross Margin (% Net Revenue)</i>	<i>28.7%</i>	<i>31.3%</i>	<i>-2.6 p.p.</i>	<i>29.5%</i>	<i>-0.8 p.p.</i>
<b>Adj. EBITDA</b>	<b>57.7</b>	<b>78.3</b>	<b>-26.3%</b>	<b>55.5</b>	<b>4.0%</b>
<i>Adj. EBITDA Margin (% Net revenue)</i>	<i>30.2%</i>	<i>36.7%</i>	<i>-6.5 p.p.</i>	<i>26.0%</i>	<i>4.1 p.p.</i>

**Contracted Sales**

Total contracted sales reached R\$ 174.5 million in 1Q26, representing a 7.6% decrease compared to 4Q25. The period's performance reflects a more challenging and selective macroeconomic environment, but also deliberate decisions by the Company aimed at strengthening commercial, financial, and capital allocation discipline.

The reduction observed in the quarter reflects our strategic decision to prioritize operations with a better risk-return profile, lower capital consumption, and greater cash flow predictability. Although this stance impacts sales volume in the short term, it consolidates a more resilient and efficient operational base. Additionally, the current macroeconomic scenario led to a longer decision cycle for clients, concentrating conversions at the end of the period and contributing to the variation in reported volume.

In the annual comparison (1Q26 vs. 1Q25), resale showed a 10.2% reduction. It is crucial to highlight that this movement is intrinsically linked to the 10.1% devaluation of the Ptax Dollar during the period. Since the Company's commercial proposals are adjusted by the exchange rate of the day before the orders are formalized, exchange rate volatility directly influences the recognition of sales and gross revenue.

From a qualitative standpoint, we continue to observe evolution in the composition of new contracts, with greater return discipline, shorter cycles, and a better balance between risk,

margin, and capital employed. This repositioning is already reflected in the improved conversion of results into cash and in the Company's working capital indicators.

The Management understands that there is significant room for gradual volume recovery as we advance in calibrating commercial and credit policies, maintaining financial discipline and a focus on profitability.

We reiterate that the priority remains the generation of sustainable value, with growth anchored in adequate risk pricing, operational efficiency, high cash conversion, and the maintenance of a solid and balanced capital structure.

### Sales Mix and Net Revenue Mix

Solution Group	Sales   R\$ Milhões			Representation   %		
	1Q26	1Q25	Δ%	1Q26	1Q25	Δp.p
Telecom	76.2	101.0	-24.5%	43.6%	41.9%	1.7%
Audio and Professional Video	30.3	51.6	-41.3%	17.3%	21.4%	-4.1%
Cybersecurity	23.5	40.1	-41.5%	13.4%	16.7%	-3.2%
Electronic Security	14.5	18.1	-19.8%	8.3%	7.5%	0.8%
Data Center	8.2	5.1	59.8%	4.7%	2.1%	2.6%
Network	7.8	11.6	-33.2%	4.4%	4.8%	-0.4%
Others	14.2	13.5	5.5%	8.1%	5.6%	2.5%
<b>Total</b>	<b>174.5</b>	<b>241.0</b>	<b>-27.6%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>0.0%</b>

Below, we provide a brief overview of the groups of solutions developed by the Company, which have been gaining significance in our sales mix and, consequently, in our revenue streams, consistent with WDC's diversification strategy.

Note: The concept of Solution Group reflects the performance of products and projects oriented to these business lines.

#### Professional Audio and Video

This vertical encompasses a suite of professional audiovisual solutions, including LED panels for both indoor and outdoor applications, loudspeakers, amplifiers, audio processors (DSP), wireless microphones, and professional video monitors. These solutions are tailored to corporate environments, retail, entertainment, events, and visual communication.

Our portfolio is built on strategic partnerships with globally recognized manufacturers such as Leyard (a world leader in LED panels), Shure, QSC, Yamaha, and others.

#### Cybersecurity

Cybersecurity offers a portfolio of digital protection solutions, covering network security, endpoints, privileged access management, and advanced threat detection. These solutions

are tailored to support organizations of various sizes and sectors, addressing the evolving landscape of cyber threats.

WDC maintains partnerships with industry-leading cybersecurity providers, including Sophos, Vicarius, and Hillstone. In 2026, this portfolio should grow to complement security at all levels.

### *Electronic Security*

In Electronic Security, WDC offers solutions to protect corporate, industrial, and public environments, including video surveillance cameras, access control, intelligent monitoring, facial recognition, and real-time data analysis. We do not operate in the Small Office/Home Office (SoHo) and retail markets.

The portfolio consists of partnerships with leading global manufacturers, notably Axis and Dahua, as well as the entire Motorola group portfolio (Pelco and Avigilon), which are the main international references in professional Electronic Security. In addition, we distribute the most sophisticated image management systems on the market, such as ISS, Genetec, and Digifort. WDC operates in the distribution and technical support of these solutions, assisting integrators and partners in the implementation of projects of various sizes and applications.

### *Data Network Infrastructure*

Network Infrastructure is very broad and encompasses everything related to connectivity, such as switches, routers, and Wi-Fi access points, including structured cabling, racks, and fiber optic connectors. Our solutions are designed to serve a wide range of market solution groups, from telecommunications to corporate clients. Sales are primarily conducted through specialized Resale channels.

Some brands are benchmarks in this vertical, such as Huawei, Grandstream, TP-LINK, Panduit, among others. The Company operates as one of the main distributors of these brands in Brazil, a position achieved through a long-term strategic partnership that enables WDC to offer a comprehensive portfolio of solutions, supported by specialized technical assistance and access to manufacturers' latest innovations.

### *Data Center*

In a context of accelerated digital transformation, AI is positioning this vertical as one of the most promising growth segments both in Brazil and globally. WDC has strategically focused on Edge Data Centers, which are smaller-scale facilities designed for high energy efficiency that typically require a modest installed capacity (averaging 200 KW). The Company's experience in building these data centers for ISPs has provided a strong foundation, enabling WDC to respond effectively as large corporate clients reconsider their cloud strategies and bring certain processing tasks back in-house to manage rising costs. Additionally, mid-market companies are increasingly looking for affordable, nearby solutions that deliver low latency and robust security comparable to that of large-scale data centers.

WDC's current portfolio includes self-sufficient modular racks, redundant critical power systems, precision cooling solutions, data security, cloud connectivity, and high-capacity data transmission systems.

Huawei is the leading supplier in this vertical at WDC, offering a comprehensive portfolio of solutions for data center infrastructure, including integrated modules, UPS systems, precision air conditioning, and intelligent infrastructure management platforms.

Net Revenue was directly impacted by a more challenging quarter in terms of sales.

Below, we present the breakdown of Net Revenue by solution segment. Note that the effect of the decline in revenue is softened by the deferral of TaaS contracts (Backlog).

Net Revenue   R\$ Million					
Solution Group	1Q26	1Q25	Δ%	4Q25	Δ%
Telecom	94.4	101.4	-7.0%	103.5	-8.8%
Audio and Professional Video	28.5	35.9	-20.6%	37.8	-24.5%
Cybersecurity	17.8	31.8	-44.0%	19.3	-7.5%
Electronic Security	13.1	14.0	-6.3%	18.2	-27.7%
Data Center	7.4	5.9	25.2%	13.7	-46.1%
Network	6.4	8.3	-22.8%	8.1	-20.9%
Other	23.9	16.2	47.7%	13.0	83.1%
<b>Total</b>	<b>191.5</b>	<b>213.6</b>	<b>-10.3%</b>	<b>213.5</b>	<b>-10.3%</b>

## Consolidated EBITDA and EBITDA Margin

Adjusted EBITDA Reconciliation (In R\$ million, except when indicated)	1Q26	1Q25	Δ%	4Q25	Δ%
<b>Adj. EBIT</b>	<b>19.9</b>	<b>27.5</b>	<b>-27.5%</b>	<b>11.3</b>	<b>76.9%</b>
<i>EBIT Margin (% Net Revenue)</i>	<i>10.4%</i>	<i>12.9%</i>	<i>-2.5 p.p.</i>	<i>5.3%</i>	<i>5.1 p.p.</i>
(+) Depreciation and Amortization	37.8	50.8	-25.6%	44.3	-14.6%
<b>Consolidated Adj. EBITDA</b>	<b>57.7</b>	<b>78.3</b>	<b>-26.3%</b>	<b>55.5</b>	<b>4.0%</b>
<i>EBITDA Margin (% Net Revenue)</i>	<i>30.2%</i>	<i>36.7%</i>	<i>-6.5 p.p.</i>	<i>26.0%</i>	<i>4.1 p.p.</i>

Consolidated EBITDA totaled R\$57.7 million in 1Q26, up 4.0% on 4Q25, with EBITDA Margin of 30.2% (+4.1 p.p.). This variation reflects commercial efforts to pursue more profitable contracts oriented toward ROIC.

During the quarter, we made progress in cost and expense discipline, with a reduction in operating expenses, although a significant portion of our cost structure remains fixed, which limits the immediate capture of operating leverage in a scenario of lower volume.

Most importantly, we emphasize that EBITDA, by itself, is no longer the Company's primary decision-making driver. Our focus remains on the business as a whole, with an increasing emphasis on cash generation and ROIC.

We remain committed to improving our operating results while simultaneously advancing in restoring ROIC, maximizing the conversion of EBITDA into Operating Cash Flow, which reached 115.8% this quarter, supported by disciplined capital allocation, improved mix, and greater efficiency in the use of assets.

## Consolidated Financial Result

Financial Income (R\$ millions, except where indicated)	1Q26	1Q25	Δ %	4Q25	Δ %
Financial Revenues	18.5	13.2	39.8%	19.3	-4.4%
Financial Expenses	(32.0)	(28.6)	11.9%	(35.6)	-10.0%
<b>(+/-) Financial Income</b>	<b>(13.5)</b>	<b>(15.4)</b>	<b>-12.1%</b>	<b>(16.2)</b>	<b>-16.8%</b>

Net Financial Result totaled an expense of R\$13.5 million in 1Q26, an improvement of R\$2.7 million compared to 4Q25. The main variations:

- Financial revenues remained practically stable, with a slight decrease of R\$0.8 million.
- Financial expenses increased by +R\$ 3.6 million, mainly due to lower AVP volume resulting from lower default rates and new agreements.

## Consolidated Net Income and Net Margin

Net Income (In R\$ million, except when indicated)	1Q26	1Q25	Δ %	4Q25	Δ %
<b>EBIT</b>	<b>19.9</b>	<b>27.4</b>	<b>-27.2%</b>	<b>(181.5)</b>	<b>-111.0%</b>
<i>EBIT Margin (% Net Revenue)</i>	<i>10.4%</i>	<i>12.8%</i>	<i>-2.4 p.p.</i>	<i>-85.0%</i>	<i>95.4 p.p.</i>
(+/-) Financial Income	(13.5)	(15.4)	-12.1%	(22.7)	-40.6%
(-) Provision for IR and CSLL	0.5	(3.8)	-114.0%	23.9	-97.8%
<b>Adjusted Net Income</b>	<b>7.0</b>	<b>8.2</b>	<b>-15.6%</b>	<b>17.0</b>	<b>-59.1%</b>
<i>Adjusted Net Income Margin (% Net Revenue)</i>	<i>3.6%</i>	<i>3.9%</i>	<i>-0.2 p.p.</i>	<i>8.0%</i>	<i>-4.3 p.p.</i>

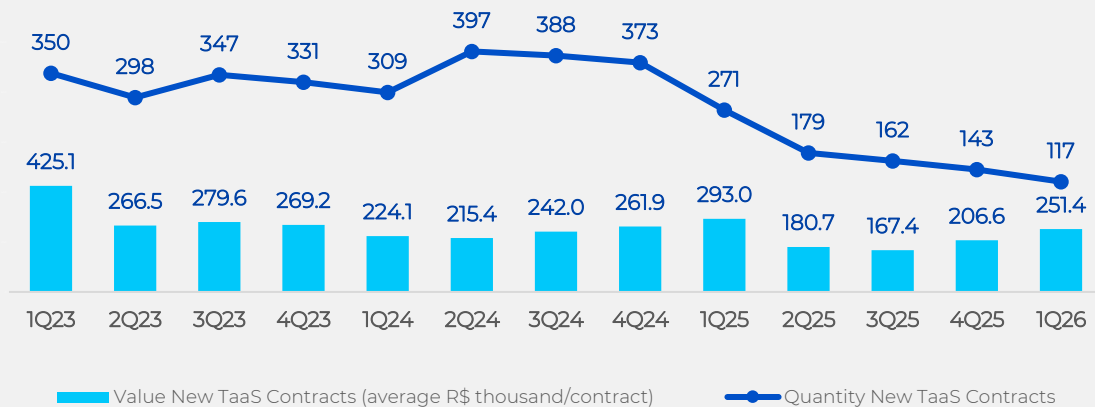
The EBIT reached R\$19.9 million in 1Q26, a growth of 76.9% compared to 4Q25, while the EBIT margin registered 10.4%, a variation of 5.1 percentage points compared to 4Q25. Consolidated Net Income totaled R\$7.0 million in 1Q26, a reduction of R\$10.1 million compared to 4Q25. The reason for the variation in Net Income was the positive impact of R\$22.0 million in deferred income tax in 4Q25, due to the fiscal loss for 2025.

The Net Income for 1Q26 does not include extraordinary adjustments. In a corporate (accounting) comparison with 4Q25, the Company presented a significant reversal, evolving from a loss of R\$ 180.5 million to a net income of R\$ 7.0 million.

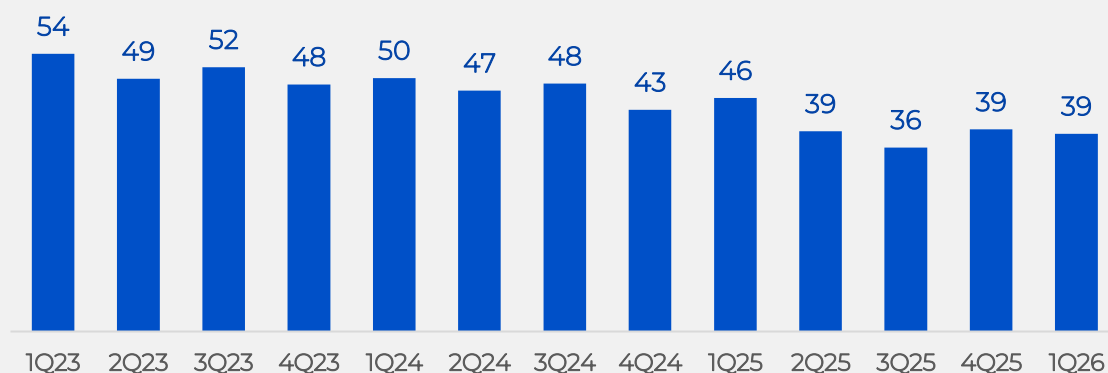
### TaaS and Future Revenues (Revenue Backlog)

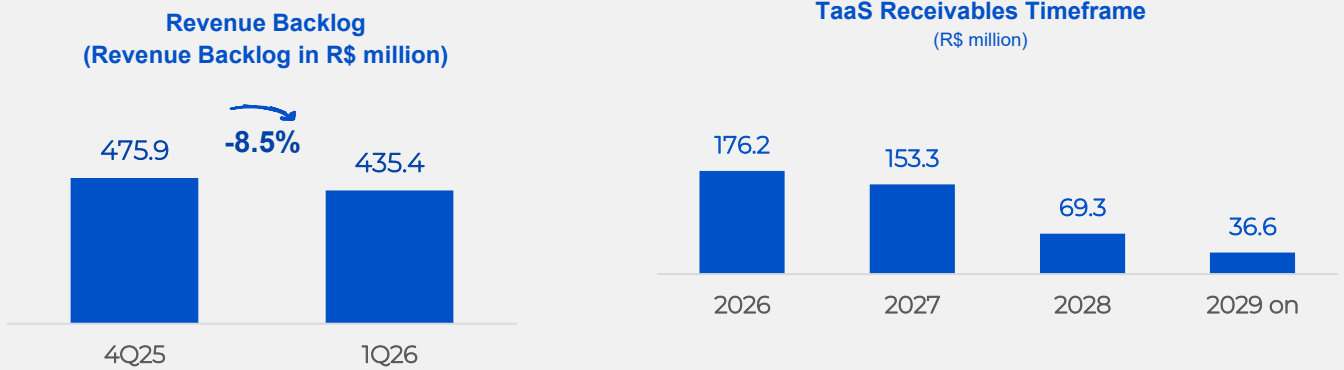
In 1Q26, the Company executed 117 new TaaS contracts, at an average ticket of R\$251.4 thousand. This origination volume directly reflects WDC's current strategy, with a focus on optimizing capital allocation, preserving liquidity, and maximizing ROIC.

In this context, the Company has prioritized contracts with stronger economic quality, favoring transactions with a more attractive risk-return profile, lower working capital consumption, and shorter payback cycles. This approach results in a more selective origination strategy, but one that offers greater cash flow visibility and better conversion of earnings into cash over time.



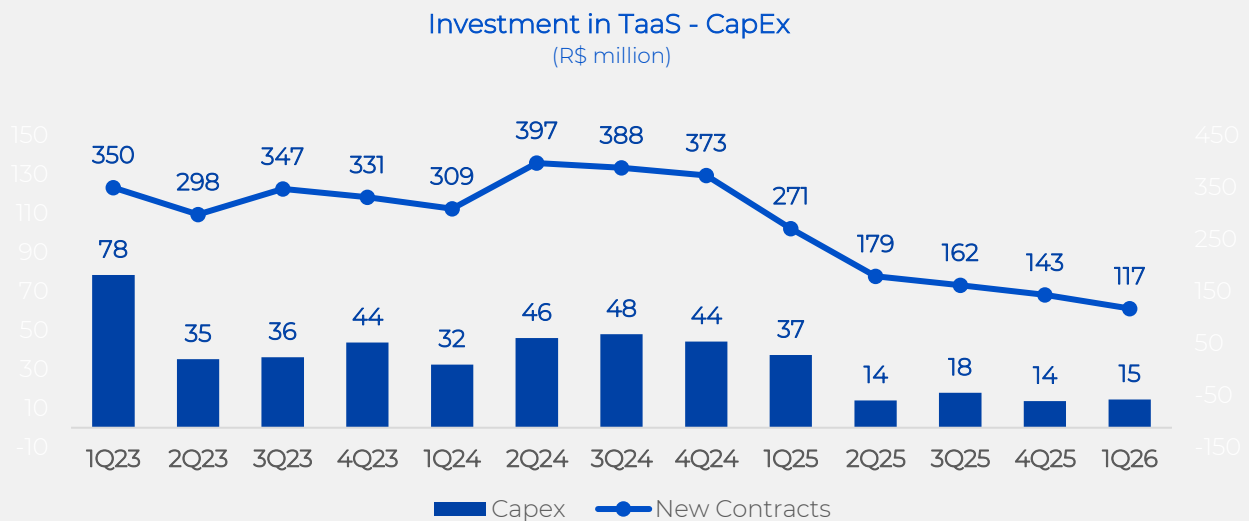
The average term of new TaaS contracts was 39 months in 1Q26 vs. 39 months in 4Q25.





The average term of new contracts remained stable at 39 months in the quarter, reflecting greater discipline in structuring operations and alignment between asset duration and cost of capital.

The collection schedule for existing contracts continues to represent a relevant source of future revenue generation, even though, due to their accounting nature, these amounts are not fully recognized as Assets when the contracts are executed. As contracts progress, such revenues become recurring cash flow and are recognized as trade receivables, contributing to the predictability of the Company's cash generation.

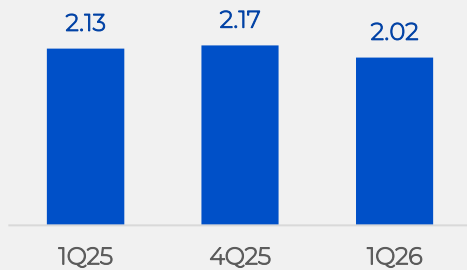


In line with this repositioning, investments in TaaS assets remained significantly below the historical average over the last few quarters. The reduction in CapEx in this vertical reflects a deliberate decision to reduce the model's capital intensity, prioritizing liquidity and efficiency in the use of resources.

This move, combined with the evolution of the business mix and improved working capital management, directly supports the recovery of ROIC and the development of a more resilient operation, with greater cash generation capacity and lower exposure to risks associated with long cycles and more financing-intensive structures.

We remain focused on fine-tuning the TaaS model, seeking a more efficient balance among growth, profitability, and capital discipline, with an emphasis on creating sustainable value over time.

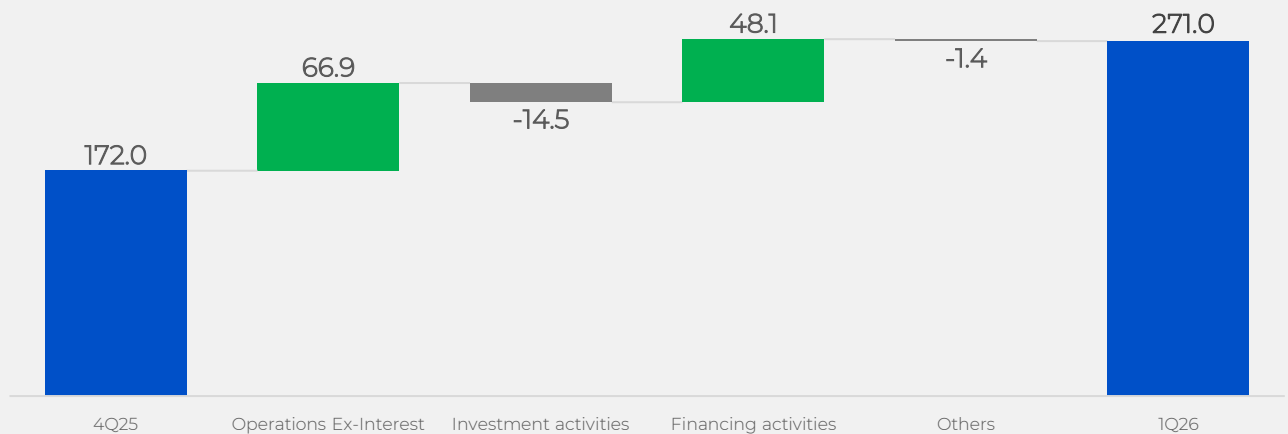
**TaaS Mark-up**  
 (# Total TaaS Sales / Investments in TaaS Assets - CapEx)



TaaS Mark-up is the ratio of the potential sales value (PSV) of contracts to the CapEx amount, i.e. the mark-up of these contracts indicates how much revenue will be generated by the

**Consolidated Cash Flow (R\$ million)**

In 1Q26, the Company reported a cash balance of R\$271.0 million, reflecting its strategic repositioning, especially in operating and investment activities.



Operating Cash Flow totaled R\$66.9 million in 1Q26 (vs. R\$46.5 million in 4Q25), reflecting a significant inflection in the Company's cash generation capacity, mainly due to: (i) commercial decisions guided by ROIC and payback; (ii) shorter average collection periods; and (iii) improved portfolio quality, with lower delinquency levels and higher credit recovery, supported by improved credit and collection policies and by the adjustments made at the end of 2025.

Cash Flow from Investing Activities totaled -R\$14.5 million in the quarter, reflecting discipline in capital allocation. The reduction in investments, especially in the TaaS vertical, is aligned with the Company's strategic repositioning, with a greater share of operations with shorter cash cycles and lower capital consumption.

Cash Flow from Financing Activities totaled R\$48.1 million in 1Q26 (vs. -R\$69.5 million in 4Q25), driven mainly by the R\$50 million raised through Commercial Papers with Banco Bradesco, at a cost of DI + 2.50% p.a., demonstrating the Company's access to competitive financing sources.

Consequently, WDC ended the quarter with a cash position of R\$271.0 million, consolidating a stronger capital structure and an operation with increased internal resource generation capacity. These developments reinforce the Company's greater financial resilience and its ability to pursue growth with capital discipline.

### EBITDA Conversion into Operating Cash Flow (Adjusted EBITDA/OCF)

In 1Q26, cash conversion, measured by the ratio of Operating Cash Flow to Adjusted EBITDA, reached 115.8% (vs. 83.7% in 4Q25), reflecting a significant improvement in the quality of results and in the ability to convert operating profit into cash.

This performance reflects the consistent improvement of business management over the last few quarters, with greater commercial discipline and structural advances in working capital management.

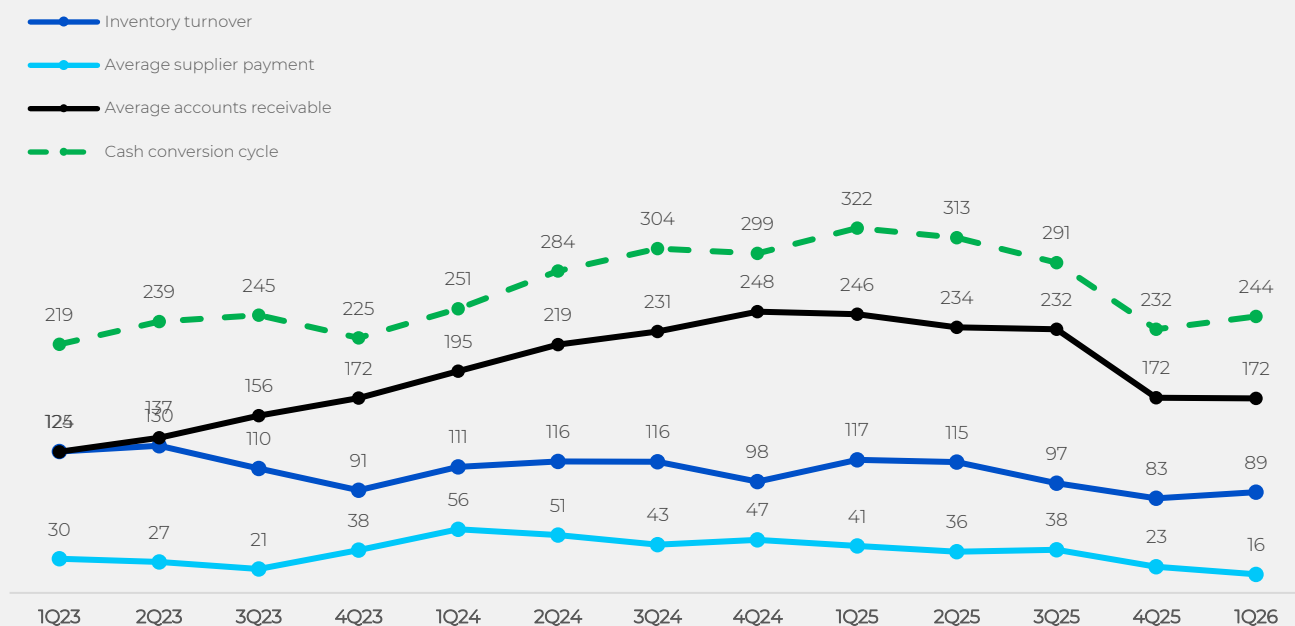
As a result, the Company reversed the trend of deterioration in its cash conversion cycle observed in prior periods. Over a one-year period, the cash cycle was reduced from 322 days in 1Q25 to 244 days in 1Q26, returning to more balanced levels.

The improvement was driven by gains in the main operating components:

- **Inventories:** reduction in average holding period to 89 days (vs. 117 days), reflecting greater selectivity in portfolio composition and a focus on higher-turnover items.
- **Accounts receivable:** reduction in the average period to 172 days (vs. 246 days), resulting from portfolio adjustments, stricter credit granting criteria, and improvements in collection policies, with a direct impact on reducing delinquencies and increasing net recovery.
- **Trade payables:** the average payment term was 16 days in 1Q26 (vs. 41 days). The Company continues to work on structural initiatives, including import financing transactions and commercial negotiations, with the aim of optimizing this component over time. This reduction is directly related to the execution of the Import Financing (FINIMP), which reclassifies amounts from trade payables to debt, in accordance with applicable accounting standards.

Management believes that the trend observed reflects structural changes in the way the business is managed, rather than one-off factors. The combination of greater operating discipline and more efficient asset management should support continued cash generation and strengthen the Company's financial position in the coming periods.

### Cash cycle



### Debt

Indebtedness (In R\$ million, except when indicated)	1Q26	1Q25	Δ %	4Q25	Δ %
<b>(+) Loans, financing and debentures</b>	<b>691.1</b>	<b>630.3</b>	<b>9.6%</b>	<b>615.6</b>	<b>12.3%</b>
Current	291.2	232.3	25.4%	257.9	12.9%
Non-Current	399.9	398.0	0.5%	357.7	11.8%
<b>(+) Commercial leases</b>	<b>6.1</b>	<b>9.3</b>	<b>-34.0%</b>	<b>6.8</b>	<b>-9.4%</b>
Current	2.1	3.1	-32.2%	2.8	-24.7%
Non-Current	4.1	6.2	-34.9%	4.0	1.1%
<b>(+/-) Net derivative financial instruments</b>	<b>0.0</b>	<b>(0.2)</b>	<b>-100.0%</b>	<b>0.0</b>	<b>-100.0%</b>
Assets	-	(0.2)	-100.0%	0.0	-100.0%
Liabilities	0.0	0.0		0.0	
<b>Gross Debt</b>	<b>697.2</b>	<b>639.4</b>	<b>9.0%</b>	<b>622.4</b>	<b>12.0%</b>
(-) Disp. (Cash and Equiv.) and Invest	(271.0)	(144.6)	87.4%	(172.0)	57.6%
<b>Net Debt</b>	<b>426.3</b>	<b>494.8</b>	<b>-13.9%</b>	<b>450.4</b>	<b>-5.4%</b>
<b>Adjusted LTM EBITDA</b>	<b>237.7</b>	<b>281.5</b>	<b>-15.6%</b>	<b>258.3</b>	<b>-8.0%</b>
<b>Net Debt / Adjusted LTM EBITDA</b>	<b>1.8</b>	<b>1.8</b>	<b>2.0%</b>	<b>1.7</b>	<b>2.8%</b>

In 1Q26, WDC completed its 3rd issuance of Commercial Papers, in the amount of R\$50 million, at a cost of DI + 2.50% p.a., fully underwritten by Banco Bradesco. The transaction demonstrates the Company's access to funding and reflects a cost of debt consistent with its credit profile. Note that the weighted average cost of debt is currently CDI + 1.7% p.a., considering the FINIMPs.

Leverage ended the period at 1.8x Net Debt/Adjusted EBITDA LTM, in line with that of 4Q25 (1.7x).

Management continues to closely monitor leverage and considers the current range to be healthy.

### Return on Invested Capital (ROIC)

ROIC (In R\$ million, except when indicated)	1Q26	1Q25	Δ %	4Q25	Δ %
Net Revenue	191.5	213.6	-10.3%	213.5	-10.3%
Adj. EBIT (LTM)	59.5	80.6	-26.2%	67.0	-11.3%
(-) Provision for IR and CSLL (LTM)	25.6	(15.4)	-266.7%	21.2	20.5%
Operating Income after Taxes (NOPAT) = (A)	85.1	65.3	30.4%	88.3	-3.6%
(+) Equity	471.6	662.9	-28.8%	466.4	1.1%
(+) Gross Debt	697.2	639.4	9.0%	622.4	12.0%
(+) Cash (Cash and Equiv.) and CP Investments	(271.0)	(144.6)	87.4%	(172.0)	57.6%
Invested Capital	897.9	1,157.7	-22.4%	916.8	-2.1%
Average Invested Capital of 2022 and 2021 = (B)	1,027.9	1,170.1	-12.2%	1,037.2	-0.9%
ROIC = (A/B)	8.3%	5.6%	2.7 p.p.	8.5%	-0.2 p.p.

ROIC was 8.3% in 1Q26, consistent with the 8.5% reached in 4Q25.

The current ROIC level reflects a reallocation of capital toward businesses that are less CapEx-intensive and have shorter cash conversion cycles, as well as gains in working capital efficiency.

More important than the ROIC observed in the quarter, we highlight the consistency of this trajectory, supported by greater commercial discipline and improved quality in business origination.

**Income Statement**

Consolidated Statement (In R\$ million, except when indicated)	1Q26	1Q25	Δ %	4Q25	Δ %
<b>Net Revenue</b>	<b>191,500</b>	<b>213,555</b>	<b>-10.3%</b>	<b>213,522</b>	<b>-10.3%</b>
(-) CMV	(136,523)	(146,683)	-6.9%	(163,399)	-16.4%
<b>Gross Income</b>	<b>54,977</b>	<b>66,872</b>	<b>-17.8%</b>	<b>50,123</b>	<b>9.7%</b>
<i>Gross Margin (% Net Revenue)</i>	28.7%	31.3%	-2.6 p.p.	23.5%	5.2 p.p.
(+) Rev. Non-Recurring Expenses	-	-	n.a.	12,800.0	-1.0 p.p.
<b>Adjusted Gross Income</b>	<b>54,977</b>	<b>66,872</b>	<b>-17.8%</b>	<b>62,923</b>	<b>-12.6%</b>
<i>Adjusted Gross Margin (% Net Revenue)</i>	28.7%	31.3%	-0.1 p.p.	29.5%	0.0 p.p.
(-) Personnel Expenses	(15,233)	(15,356)	-0.8%	(16,017)	-4.9%
(-) Commercial Expenses	(15,018)	(12,355)	21.6%	(174,533)	-91.4%
(-) General and Administrative Expenses	(8,856)	(6,129)	44.5%	(7,332)	20.8%
(+/-) Other operating income/expenses	4,046	(5,681)	-171.2%	(33,782)	-112.0%
(-) Operating Expenses	(35,061)	(39,521)	-11.3%	(231,664)	-84.9%
<b>EBIT</b>	<b>19,916</b>	<b>27,351</b>	<b>-27.2%</b>	<b>(181,541)</b>	<b>-111.0%</b>
<i>EBIT Margin (% Net Revenue)</i>	10.4%	12.8%	-2.4 p.p.	-85.0%	95.4 p.p.
(+) Rev. Non-Recurring Expenses	-	130	-1	192,800.0	(1.0)
<b>Adjusted EBIT</b>	<b>19,916</b>	<b>27,481</b>	<b>-27.5%</b>	<b>11,259</b>	<b>76.9%</b>
<i>Adjusted EBIT Margin (% Net Revenue)</i>	10.4%	12.9%	-2.5 p.p.	5.3%	5.1 p.p.
(+) Depreciation and Amortization	37,823	50,847	-25.6%	44,273	-14.6%
<b>EBITDA</b>	<b>57,739</b>	<b>78,198</b>	<b>-26.2%</b>	<b>(137,268)</b>	<b>-142.1%</b>
<i>EBITDA Margin (% Net Revenue)</i>	30.2%	36.6%	-6.5 p.p.	-64.3%	94.4 p.p.
(+) Non-recurring Expenses and Revenues	-	130	-100.0%	192,800	-100.0%
<b>Adjusted EBITDA</b>	<b>57,739</b>	<b>78,328</b>	<b>-26.3%</b>	<b>55,532</b>	<b>4.0%</b>
<i>Adjusted EBITDA Margin (% Net Revenue)</i>	30.2%	36.7%	-6.5 p.p.	26.0%	4.1 p.p.
(+/-) Financial Income	(13,517)	(15,378)	-12.1%	(22,744)	-40.6%
(-) Provision for IR and CSLL	536	(3,824)	-114.0%	23,909	-97.8%
<b>Net Income</b>	<b>6,953</b>	<b>8,148</b>	<b>-14.7%</b>	<b>(180,482)</b>	<b>-103.9%</b>
<i>Net Margin (% Net Revenue)</i>	3.6%	3.8%	-0.2 p.p.	-84.5%	88.2 p.p.
(+) Non-recurring Expenses and Revenues and IR and CSLL	-	86	-100.0%	197,500	-100.0%
<b>Adjusted Net Income</b>	<b>6,953</b>	<b>8,234</b>	<b>-15.6%</b>	<b>17,018</b>	<b>-59.1%</b>
<i>Adjusted Net Margin (% Net Revenue)</i>	3.6%	3.9%	-0.2 p.p.	8.0%	-4.3 p.p.

1Q26 does not include any adjustments.

**Statement of Financial Position**

Consolidated Balance Sheet (In R\$ million, except when indicated)	1Q26	1Q25	Δ %	4Q25	Δ %
<b>Assets</b>					
<b>Current Assets</b>					
Cash and cash equivalents	270,977	144,607	87%	171,983	58%
Trade receivables, net	246,702	334,291	-26%	237,116	4%
Recoverable taxes	14,901	15,148	-2%	12,916	15%
Derivative financial instruments	0	181	-100%	0	-100%
Inventories	154,147	199,721	-23%	147,179	5%
Advances to suppliers	26,933	35,552	-24%	17,867	51%
Prepaid Expenses	505	374	35%	390	29%
<b>Total Current Assets</b>	<b>714,165</b>	<b>729,874</b>	<b>-2%</b>	<b>587,451</b>	<b>22%</b>
<b>Non-Current Assets</b>					
Trade receivables, net	158,268	240,458	-34%	179,537	-12%
Judicial Deposits	125	109	15%	125	0%
Deferred taxes	66,024	43,418	52%	65,012	2%
Other assets	3,213	0		3,214	0%
Right-of-use assets	4,982	8,448	-41%	5,567	-11%
Property, plant and equipment, net	243,593	374,337	-35%	262,843	-7%
Net intangible assets	75,219	100,876	-25%	80,672	-7%
<b>Total Non-Current Assets</b>	<b>553,813</b>	<b>773,709</b>	<b>-28%</b>	<b>600,573</b>	<b>-8%</b>
<b>Total Assets</b>	<b>1,267,978</b>	<b>1,503,583</b>	<b>-16%</b>	<b>1,188,024</b>	<b>7%</b>
<b>Liabilities</b>					
<b>Current Liabilities</b>					
Suppliers	55,417	105,832	-48%	58,371	-5%
Personnel, social charges and benefits	10,739	8,582	25%	8,810	22%
Taxes payable	5,679	25,336	-78%	5,055	12%
Loans, financing, and debentures	291,229	232,305	25%	257,911	13%
Lease Liabilities	2,078	3,064	-32%	2,758	-25%
Other liabilities	19,581	11,995	63%	17,093	15%
<b>Total Current Liabilities</b>	<b>384,723</b>	<b>413,806</b>	<b>-7%</b>	<b>349,998</b>	<b>10%</b>
<b>Non-Current Liabilities</b>					
Loans, financing, and debentures	399,862	397,976	0%	357,732	12%
Provisions for lawsuits	4,317	1,930	124%	4,317	0%
Leases	4,066	6,247	-35%	4,021	1%
Other liabilities	3,362	20,769	-84%	5,596	-40%
<b>Total Non-Current Liabilities</b>	<b>411,607</b>	<b>426,922</b>	<b>-4%</b>	<b>371,666</b>	<b>11%</b>
<b>Equity</b>					
Share capital	401,739	292,861	37%	401,739	0%
Capital reserves	236,632	236,632	0%	236,632	0%
Retained earnings	-179,146	121,456	-247%	12,577	-1524%
Accumulated Loss/ Earnings	6,953	8,149	-15%	-191,723	-104%
Other Comprehensive Results	4,881	3,757	30%	6,289	-22%
<b>Total Equity</b>	<b>471,648</b>	<b>662,855</b>	<b>-29%</b>	<b>466,360</b>	<b>1%</b>
<b>Total Liabilities and Equity</b>	<b>1,267,978</b>	<b>1,503,583</b>	<b>-16%</b>	<b>1,188,024</b>	<b>7%</b>

**Statement of Cash Flow**

Consolidated Statement of Cash Flows (In R\$ thousand, except when indicated)	1Q26	1Q25	Δ %	4Q25	Δ %
<b>Cash Flow From Operating Activities</b>					
Net Income for the period	6,935	8,149	-15%	- 180,481	-104%
<b>Adjustments to reconcile Income or loss for the period to cash from operating activities</b>	<b>61,190</b>	<b>81,013</b>	<b>-24%</b>	<b>246,102</b>	<b>-75%</b>
Depreciation and amortization	37,823	50,847	-26%	44,273	-15%
Expected credit losses	3,993	(2,445)	-263%	(95,853)	-104%
Provision for inventory obsolescence	(1,886)	874	-316%	8,072	-123%
Provision for legal and other proceedings, net	0	6	-100%	0	
Mark-to-market of derivatives	0	481	-100%	0	
Interest and foreign exchange variation expenses	22,303	19,952	12%	24,678	-10%
Lease charges	84	124		(103)	
Expenses for adjustment to the present value	(2,346)	2,426	-197%	(7,436)	-68%
Write-off of property, plant and equipment and intangible assets	1,993	4,924	-60%	32,804	-94%
Write-off of unrecoverable accounts receivable	0	0		262,747	-100%
Constitution of minorities	0	0		846	-100%
Monetary adjustment of judicial deposits	0	0		(17)	-100%
Income tax and social security contribution	475	4,129	-88%	110	332%
Deferred income tax and social contribution	(1,011)	(305)	231%	(24,019)	-96%
<b>Assets decrease (increase)</b>	<b>(4,998)</b>	<b>(25,194)</b>	<b>-80%</b>	<b>13,871</b>	<b>-136%</b>
Trade receivables	10,036	2,574	290%	(7,147)	-240%
Recoverable taxes	(771)	10,855	-107%	4,349	-118%
Inventories	(5,082)	(30,994)	-84%	17,719	-129%
Advances to suppliers and legal deposits	(4,903)	(7,611)	-36%	(957)	412%
Prepaid expenses	(4,278)	(18)	23667%	(93)	4500%
<b>Liabilities increase (decrease)</b>	<b>3,760</b>	<b>(11,321)</b>	<b>-133%</b>	<b>(33,035)</b>	<b>-111%</b>
Suppliers	(2,954)	(2,954)	0%	(26,516)	-89%
Taxes payable	148	(9,540)	-102%	(2,118)	-107%
Personnel, social charges and benefits	1,929	687	181%	(504)	-483%
Other liabilities	4,637	486	854%	(9,731)	-148%
Payment of income tax and social contribution	-	0		5,834	-100%
<b>Net cash generated by (used in) operating activities</b>	<b>66,887</b>	<b>52,647</b>	<b>27%</b>	<b>46,457</b>	<b>44%</b>
<b>Cash Flow From Investment Activities</b>	<b>(14,542)</b>	<b>(37,263)</b>	<b>-61%</b>	<b>(13,610)</b>	<b>7%</b>
Acquisition of property, plant and equipment and intangible assets	(14,542)	(37,263)	-61%	(13,610)	7%
<b>Net cash generated by (used in) investment activities</b>	<b>(14,542)</b>	<b>(37,263)</b>	<b>-61%</b>	<b>(13,610)</b>	<b>7%</b>
<b>Cash flow from Financing Activities</b>	<b>48,057</b>	<b>29,289</b>	<b>64%</b>	<b>(69,535)</b>	<b>-169%</b>
Entry of new loans and debentures	64,751	33,508	93%	53,770.00	20%
Vendor Operations	(383)	3,123.00	-112%	5,453.00	-107%
Payment of loans and financing (principal)	(3,125)	(4,098)	-24%	(127,464)	-98%
Payment of commercial leases	(705)	(1,090)	-35%	(579)	22%
Derivatives Settlement	0	87.00	-100%	0	
Deferred Revenue	(4,383)	-	0%	0	0%
Constitution of minority shareholders	0	-	0%	(715)	-100%
<b>Net cash resulting from financing activities</b>	<b>48,057</b>	<b>29,289</b>	<b>64%</b>	<b>(69,535)</b>	<b>-169%</b>
<b>Effect of Foreign Exchange Variation on Cash and Cash Equivalents</b>	<b>(1,408)</b>	<b>(2,096)</b>	<b>-33%</b>	<b>3,423</b>	<b>-141%</b>
<b>Change in the Company's Net Cash</b>	<b>98,994</b>	<b>42,577</b>	<b>133%</b>	<b>(33,265)</b>	<b>-398%</b>
Cash and cash equivalents at the beginning of the period	171,983	102,030	69%	205,248	-16%
Cash and cash equivalents at the end of the period	270,977	144,607	87%	171,983	58%

# Talk to IR



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